











Investor Presentation

April 2021

NASDAQ: SMID

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Company Overview

- Innovative precast concrete manufacturer
- Founded 1960, headquartered in Midland, Virginia
- Leader in highway & infrastructure products
- Innovative commercial construction building products
- 3 Production facilities servicing NY to FL





- Shares Outstanding 5.2 million
- Market Cap \$60 million
- 200 Employees
- Backlog at March 2021 of \$19.6 million



Proprietary Products



JJ-Hook Highway Barriers



Easi-Set Concrete Buildings



SlenderWall Cladding System



SoftSound Absorptive Noise Wall

Customized Products





Decorative • Security • Military Training

Strategically Located Manufacturing Plants



Virginia

45 acres, 59K sf reaches NY to NC/WV

North Carolina
46 acres, 15K sf
reaches NC to
TN/KY

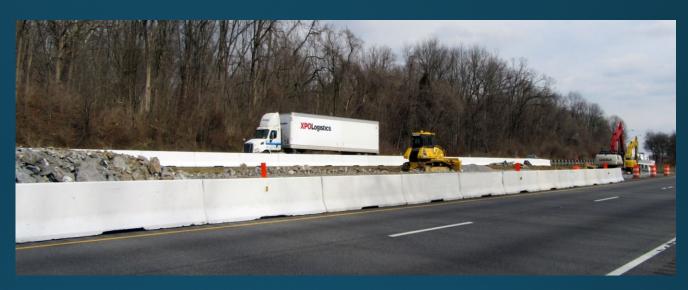




South Carolina
39 acres, 29K sf
reaches NC to
FL/AL

Concrete Safety Barrier Rental Division

- Construction
- Highway
- Event Security
- 250K linear foot rental fleet





2022 Buy-Back Agreement for 200K linear feet of MASH TL3 barrier

Licensing

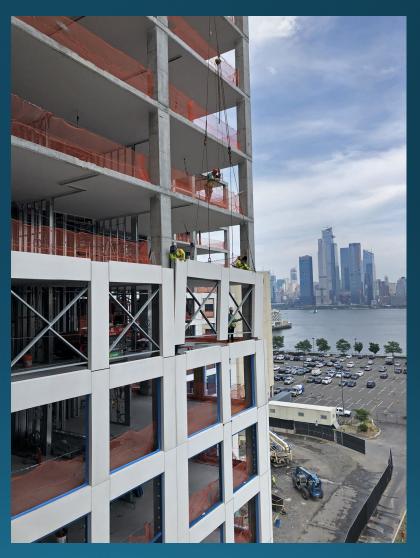


60+ Licenses • Award-Winning Products • 6% Royalty

Market Drivers

Off-Site Modular Construction





Increased Infrastructure Spending

Revenues by Type



(in millions)

Balance Sheet

	12/31/2016		12/31/2017		12/31/2018		12/31/2019		12/31/2020	
Cash & Investments	\$	4,573	\$	4,488	\$	3,053	\$	2,540	\$	9,992
Current Assets	\$	15,872	\$	19,032	\$	21,596	\$	19,031	\$	23,341
Total Assets	\$	24,052	\$	29,225	\$	41,369	\$	42,115	\$	46,499
Current Liabilities	\$	5,060	\$	7,834	\$	11,860	\$	9,602	\$	8,900
Total Debt	\$	3,933	\$	3,533	\$	4,503	\$	5,011	\$	4,936
Total Liabilities	\$	9,809	\$	12,020	\$	22,522	\$	21,294	\$	22,850
Shareholders Equity	\$	14,243	\$	17,205	\$	18,847	\$	20,821	\$	23,649
Capital Expenditures	\$	3,745	\$	2,741	\$	5,234	\$	4,513	\$	2,627

Income Statement

	<u>12/</u>	<u>/31/2016</u>	<u>12</u>	/31/2017	<u>12</u>	2/31/2018	<u>12</u>	2/31/2019	<u>12</u>	2/31/2020
Revenue	\$	40,050	\$	41,717	\$	40,220	\$	46,691	\$	43,862
COGS		29,701		30,253		29,730		36,722		32,820
Gross Profit		10,349		11,464		10,490		9,969		11,042
Operating Expenses		6,013		7,749		8,274		7,423		7,283
Operating Income (Loss)		4,336		3,715		2,216		2,546		3,759
Other Expenses (Income)		39		(26)		(43)		48		(33)
Pre-Tax Income (Loss)		4,297		3,741		2,259		2,498		3,792
Tax Expense (Benefit)		1,462		1,057		572		549		1,127
Net Income (Loss)	\$	2,835	\$	2,684	\$	1,687	\$	1,949	\$	2,665
EPS	\$	0.57	\$	0.53	\$	0.33	\$	0.38	\$	0.51
Interest		126		147		134		139		182
Taxes		1,462		1,057		572		549		1,127
Depreciation/Amortization		821		926		1,247		1,793		2,412
EBITDA	\$	5,244	\$	4,814	\$	3,640	\$	4,430	\$	6,386
EBITDA Percent		13.1%		11.5%		9.1%		9.5%		14.6%

Return on Invested Capital



Barrier Rental Fleet

- \$2.2 million investment
- 67% increase in rental fleet
- Added 75 crash cushions
- 15-20% anticipated ROIC

New North Carolina Facility

- \$3.3 million investment
- 2X production capacity
- 10-15% anticipated ROIC



Management Team



Ashley Smith President & CEO



Arthur Miles
President Easi-Set



AJ Krick, CPA
Chief Financial Officer



Matthew Smith VP Sales & Marketing



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